

Harnessing innovation to optimise lung cancer diagnosis for better equity, access and outcomes

November 2025



**LUNG CANCER
POLICY NETWORK**

The Lung Cancer Policy Network is a global multidisciplinary network of experts from across the lung cancer community, which includes clinicians, researchers, patient organisations and industry partners. The Network is funded by Amgen, AstraZeneca, Bristol Myers Squibb Foundation, Johnson & Johnson, MSD, Pfizer, Siemens Healthineers, Guardant Health and GE HealthCare. Lilly has also provided funding to the Network on an arm's-length basis and has no control or influence over the Network or its outputs. Secretariat is provided by The Health Policy Partnership, an independent health research and policy consultancy. All Network outputs are non-promotional, evidence based and shaped by the members, who provide their time for free.

Acknowledgements

This report was written by the Lung Cancer Policy Network Secretariat in close consultation with Network members and additional experts. We would like to acknowledge all Network members (see *Appendix*) for their contributions, as well as member organisations for supporting the development of this report:



We thank the following experts for sharing their perspectives with us through interviews:

- **Dr Chiara Antoniani**, Community Engagement and EU Project, Lung Cancer Europe, Italy
- **Andy Duda**, Director, Patient Advocacy – Oncology, Guardant Health, US
- **Dr Craig Dyer**, Respiratory Consultant, University Hospital of Wales, UK
- **Prof. Jon Emery**, Professor of Family Medicine, Nanyang Technological University, Singapore
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- **Dr Angela Sabalic**, Division of Thoracic Surgery, European Institute of Oncology, Italy
- **Prof. Anand Sachithanandan**, Co-Founder and Immediate Past President, Lung Cancer Network Malaysia; Consultant Cardiothoracic Surgeon, Sunway and Subang Jaya Medical Centres, Malaysia
- **Angeliki Souri**, Member of the Advisory Committee, FairLife Lung Cancer Care, Greece; Vice President, Lung Cancer Europe
- **Prof. Fiona Walter**, Director, Wolfson Institute of Population Health; Professor of Primary Care Cancer Research, Queen Mary University of London, UK

We also thank **Korina Pateli-Bell**, Founder and President of FairLife Lung Cancer Care, Greece, for contributing her insights.

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Executive summary

Globally, the timeliness and quality of lung cancer diagnosis remain suboptimal, contributing to poor outcomes and unnecessary loss of life.

Despite significant advancements in research and practice,¹ lung cancer remains the leading cause of cancer deaths worldwide.² This is largely because most people are diagnosed at a late stage, when survival prospects are lowest and management is more complex and costly.³ Earlier and more accurate diagnosis has the potential to transform outcomes, but limited implementation of screening programmes, combined with persistent limitations in current diagnostic methods and specific techniques, continue to constrain progress.^{4 5}

The diagnostic landscape for lung cancer is evolving, creating both new opportunities and challenges. Recent advances in our knowledge of the molecular mechanisms underlying the disease, alongside the discovery of several biomarkers, are reshaping how lung cancer is understood.⁶ Policy commitments also signal growing recognition of the importance of an efficient diagnostic process, as shown by the adoption of a lung health resolution at the 2025 World Health Assembly and inclusion of several initiatives for improving cancer diagnosis and treatment in *Europe's Beating Cancer Plan*.^{7 8} This momentum must be translated into action: health systems need to be ready to adapt to an ever-changing landscape, otherwise these opportunities risk being squandered.

Innovation across the entire diagnostic process offers a route to better outcomes in lung cancer. Embedding novel approaches to diagnosis can improve its accuracy, efficiency and timeliness. Innovations should be tailored to each country's health system to help reduce existing disparities, and enhance survival and quality of life for people with lung cancer.

To support health system leaders and decision-makers in optimising lung cancer diagnosis, we recommend streamlining all phases of the diagnostic process (pre-diagnosis, diagnostic testing and staging, post-diagnosis) through a multi-pronged approach. The goal is to achieve efficient and equitable referral, treatment and care through the following actions:



Identify and address gaps in research and implementation that contribute to key challenges:

- provide dedicated funding to address gaps in diagnosis research and implementation
- explore known and emerging diagnostic biomarkers and technologies, and investigate how they can be integrated effectively and equitably into practice.



Implement approaches to **recognise and reduce diagnostic errors, delays and costs:**

- implement innovative approaches to reduce diagnostic error and streamline diagnostic processes
- incorporate cost-effectiveness analyses and systematic consideration of health system resources and priorities when developing strategies to optimise diagnosis.



Facilitate **effective teamwork** among healthcare professionals across the diagnostic process:

- support effective collaboration and communication within and between multidisciplinary teams.



Enhance **guidance, education and training** for healthcare professionals, informed by the latest evidence and diagnostic tools:

- ensure guidance and recommendations for diagnosis reflect the latest evidence, to help improve care experiences and outcomes
- implement a variety of resources to help train and equip healthcare professionals so they can support optimal diagnosis.



Establish a **payment and care delivery environment** that supports accessibility to the latest innovations:

- address challenges around reimbursement and knowledge of diagnostic tests to reduce inequalities in access.

Why is timely and accurate lung cancer diagnosis not widely available?

Delayed diagnosis is a major contributing factor to widespread poor outcomes and survival in lung cancer. Recent progress in the diagnosis, assessment and management of lung cancer is not being fully translated into improvements in outcomes and survival.¹ Inadequate early detection and tobacco control efforts, as well as limitations in current diagnostic methods and specific techniques – such as their high costs, invasiveness and time-consuming processes – mean most people are diagnosed at an advanced stage.^{5,9,10} At this late stage, curative treatment is often not feasible,¹¹ chances of survival are lowest and clinical management becomes more complex – all of which contribute to higher healthcare costs.^{3,12}



‘More attention must be paid to diagnosing lung cancer when it is curable. Prompt and accurate diagnoses will not only reduce mortality but also save money for health systems and ease the psychological challenges people with cancer face.’

Dr Roberto Gasparri, European Institute of Oncology, Italy

Lung cancer is an inequitable disease, with differences in survival associated with location, sex and socioeconomic position, while other biological and demographic factors add further complexity to disparities.

Based on 2022 data, the highest lung cancer incidence and mortality rates are observed in Eastern Asia, in countries with a high level of development,

and in men.^{9*} These rates have also increased globally among women in the past few decades.¹³ Different risk factors for lung cancer affect population groups disproportionately; for instance, smoking prevalence is notably higher among people from a lower socioeconomic position, disabled people, people with mental health conditions, women who have sex with women, and men who have sex with men.¹⁴⁻¹⁷ Significant differences in disease characteristics, such as how quickly a tumour grows, have been linked to ethnicity, deprivation and other demographic factors.¹⁸

Accurate diagnosis offers a way to ensure these disparities are not exacerbated through suboptimal care. Widespread gaps in access to diagnostic testing and innovations reduce diagnostic accuracy, delay detection and contribute to long-observed inequalities in outcomes for people with lung cancer.¹⁹⁻²¹ For example, while biomarker testing rates for lung cancer have increased globally in recent years (*Box 1*), these vary widely between countries and barriers to access are widespread.²² Optimising diagnostic strategies in the context of each country's unique population and health system is therefore essential to realising the benefits of innovation fairly and effectively.

Box 1. The evolution of diagnostic testing for lung cancer

Traditionally, confirmation of a lung cancer diagnosis has relied heavily on **pathological testing**, which involves examining cells and tissues under a microscope and collecting information on features of the cancer.^{23 24}

More recently, **biomarker testing** – also known as **molecular, mutation** or **genomic testing** – has emerged to supplement the diagnostic process.^{23 25} It involves studying biological molecules in tissue or fluid.²⁶

By providing measurable indicators of disease characteristics, biomarker testing can play a crucial role in precision medicine and enable tailored treatments.²⁷ Of the two main types of lung cancer, there are several biomarkers identified for testing in non-small cell lung cancer (NSCLC), but biomarkers for small cell lung cancer (SCLC) are only just emerging.^{28 29}

* Countries with a 'high level of development' refers to a high human development index (*Zhou et al, 2024*).



‘To address the disparities in diagnostic testing and work towards implementing best practice, we need to account for the role of cross-policy issues such as the differences in regional risk profiles, which determine who gets tested, when and how.’

Dr Swasti Mishra, Lung Cancer Europe, the Netherlands

Policymakers increasingly recognise the value of efficient diagnostic processes, but more work is needed to translate this to local strategies.

Lung health has recently been raised as a policy priority at a global level; in May 2025, the World Health Assembly put forward a resolution that recognises the importance of identifying and addressing gaps in the diagnosis of lung conditions.⁷ Alongside this, regional commitments are being made to optimise diagnosis, such as the inclusion of several initiatives in *Europe’s Beating Cancer Plan*.⁸ National cancer control plans (NCCPs) are also changing to reflect the latest knowledge and to shift towards person-centred care.³⁰ A recent study found that, so far, 64 out of 96 NCCPs (67%) included strategies related to the use of cancer diagnosis guidelines, and 37 out of 98 NCCPs (38%) referred to a pathology or laboratory assessment or plan.³⁰ To ensure appropriate allocation of resources and high-quality care delivery, national strategies must reflect the latest evidence, outline priorities for diagnosis and be accompanied by appropriate funding models.



‘There are delays in tests being carried out and in tests being reported. As patients we can be left wondering about the impact of a possible diagnosis and that our condition may be progressing the more we have to wait.’

Debra Montague, ALK Positive Lung Cancer UK

Optimising lung cancer diagnosis requires a multifactorial and multidisciplinary approach to lessen the impact of the disease on people, health systems and society. Owing to the global diversity of health systems, economies and social contexts, optimal diagnostic processes will vary, but should be underpinned by globally accepted minimum standards. Optimisation means continuously refining processes and implementation so that interventions deliver the greatest possible benefit within resource constraints.³¹

For lung cancer diagnosis, optimisation efforts should span the following key domains:



identifying and addressing **gaps in research and implementation** that contribute to key challenges



implementing approaches to **recognise and reduce diagnostic errors, delays and costs**



facilitating **effective teamwork** among healthcare professionals across the diagnostic process



enhancing **guidance, education and training** for healthcare professionals, informed by the latest evidence and diagnostic tools



establishing a **payment and care delivery environment** that supports accessibility to the latest innovations

How can the diagnostic process be optimised in each phase of care?



‘It can be difficult for people to get a lung cancer diagnosis, and once they do, there is a sense they are entering a pathway where there is little clarity on what is going on.’

Dr Chiara Antoniani, Lung Cancer Europe, Italy

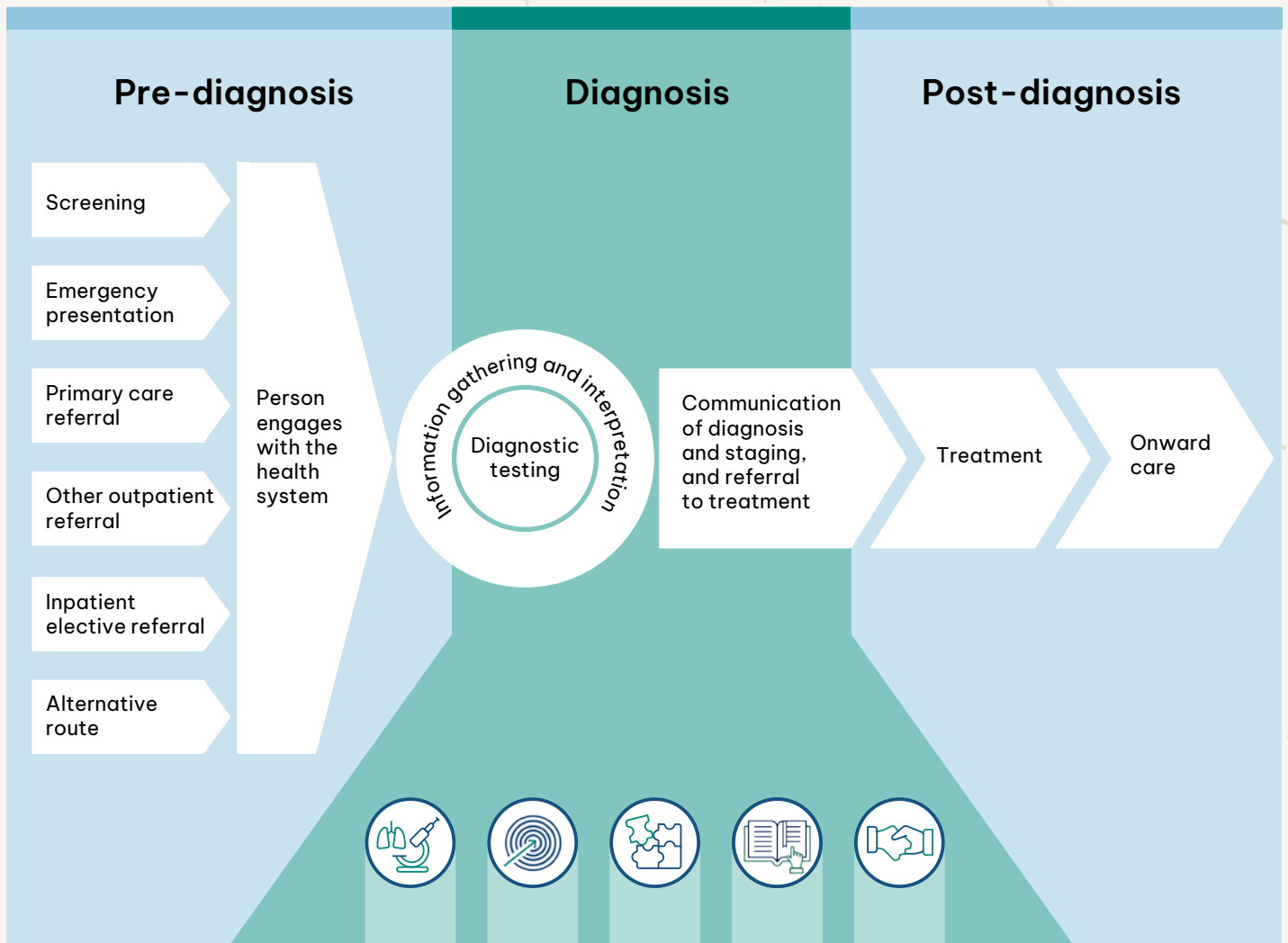
A comprehensive approach to diagnosis must be recognised as a critical component of lung cancer care. The diagnostic pathway starts from a person’s first interaction with a healthcare professional, all the way through to confirmation of a disease or condition.³² Optimisation should not be limited to the exact moment a person is diagnosed; there are a variety of opportunities to do so that must also be taken up pre- and post-diagnosis (*Fig. 1*). And systematic evaluation of the quality of care across the diagnostic process is essential (*Box 2*).

Box 2. Evaluating care quality across the diagnostic process

The quality of care across the diagnostic process should be evaluated in order to inform practice and improve outcomes for people with lung cancer.

Quality indicators help monitor whether best-practice care is delivered, highlight variations, guide performance improvement and promote accountability.³³ A wide variety of quality indicators for lung cancer diagnosis are already in use.³³ One example is the Australian Embedding Research (and Evidence) in Cancer Healthcare (EnRICH) programme. It comprises ten evidence-based indicators that cover the full diagnostic and care pathway, underscoring the importance of considering every phase of care when seeking to improve outcomes.³⁴

Fig. 1. The cancer diagnostic process



Source: National Academies of Sciences, Engineering, and Medicine. 2015. *Improving Diagnosis in Health Care*. <https://doi.org/10.17226/21794>. Adapted and reproduced with permission from the National Academy of Sciences, Courtesy of the National Academies Press, Washington, DC



‘It is essential to optimise all phases of the diagnostic process to not only improve care, but also reduce stress for the person and increase their trust in the health system.’

Dr Chiara Antoniani, Lung Cancer Europe, Italy

Pre-diagnosis

Deficiencies in early detection hinder timely entry into the diagnostic process. People reach a lung cancer diagnosis via a variety of routes (*Fig. 1*), but a number of persistent obstacles often delay prompt identification and referral.³⁵ These include:

- limited implementation of screening programmes (*Box 3*)⁴
- hesitancy to engage with the health system due to stigma caused by the perception that lung cancer must be associated with smoking
- inadequate knowledge of lung cancer symptoms among healthcare professionals
- suboptimal communication between healthcare professionals and people seeking care
- low awareness of lung cancer symptoms among the public, with disparities observed by location, gender and age
- fatalistic and stigmatising beliefs about lung cancer outcomes preventing people from seeking help.^{36 37}

Box 3. Screening and the early detection of lung cancer

Targeted screening using low-dose computed tomography (LDCT) offers a cost-effective opportunity to significantly improve survival rates through earlier detection of lung cancer among people at high risk.³⁸⁻⁴⁰ When early-stage lung cancer is diagnosed via annual LDCT screening, around 8 in 10 people with the diagnosis are still alive 20 years later.³⁹

However, targeted screening programmes are only established in a small number of countries.⁴ Countries should seek to implement combined earlier detection strategies that facilitate a comprehensive and equitable approach. These can include screening, appropriate management of incidental pulmonary nodules detected during other care and outside a screening programme, and risk reduction measures.^{41 42*}

* Incidental pulmonary nodules are growths in the lungs detected during computed tomography scans of the thorax for reasons other than suspicion of lung cancer (*Vindum et al, 2023*).

Healthcare professionals must have a strong understanding of the different risk factors for, and the impact of, lung cancer within and across populations to ensure faster referral and diagnosis. The risk profiles for lung cancer, and our understanding of these risks, are changing.⁴³⁻⁴⁵ For example, approximately one third of all people with lung cancer in East Asia have never smoked, with many of these individuals found to have genetic mutations associated with the development of cancer.⁴⁶ It is important to equip primary care providers in particular with the knowledge to identify all risk factors and recognise symptoms.⁴⁷ This can aid with efficient referral, further supported by formalised processes such as diagnostic assessment programmes and rapid referral pathways.⁴⁸⁻⁵⁰ The latter are often implemented alongside specific referral criteria, waiting time targets and digital platforms to help deliver person-centred, timely diagnosis and care that is aligned with local guidance (*Case study 1*).⁵⁰⁻⁵²

Case study 1

Optimising lung cancer diagnosis and reducing access inequalities using a referral pathway in rural Australia

In north Queensland, geographical remoteness is one factor associated with delays throughout the lung cancer care pathway.⁵³

In 2019, the web-based Townsville Lung Cancer Referral Pathway was established to guide local general practitioners (GPs) in referring people with suspected lung cancer who live in remote areas, and prevent delays in diagnosis.⁵² The pathway has reduced the time from initial GP consultation to specialist referral from 15 to 8 days on average.⁵² Subsequent advocacy by lung cancer specialists led to the recruitment of more respiratory physicians, an increase in availability of different biopsy services, and the introduction of a lung nodule programme and rapid access clinic.⁵⁴

Implementation of the pathway can be further supported by continuing to expand the number of respiratory specialists, recruiting specialist lung cancer nurses and care coordinators, increasing radiology facilities, and making greater use of telehealth.⁵⁵



‘The Townsville Lung Cancer Referral Pathway has helped to create awareness of this disease among all clinicians, streamline the referral process and ultimately get diagnosis done.’

Dr Zulfiqer Otty, Townsville University Hospital, Australia

Better recognition of lung cancer symptoms will help reduce missed and emergency presentation, ultimately improving prognosis, outcomes and survival. Emergency presentation remains a common route to a lung cancer diagnosis that is strongly associated with lower survival rates.⁵⁶⁻⁵⁹ However, many of these emergency presentations could be avoided, as people often experience symptoms of lung cancer for some time, but do not recognise them as such, or have previously engaged with primary care services for these symptoms before their emergency diagnosis.⁵⁷⁻⁶⁰ Streamlining diagnostic pathways, strengthening decision-support tools for primary care professionals, and improving communication between primary and secondary care can all help address these missed opportunities.⁵⁷

Awareness campaigns, training and guidance can support better recognition of symptoms among both the general public and healthcare professionals. Lung cancer symptoms (e.g. persistent cough, chest pain, fatigue) – even at a late stage of disease – can be difficult to distinguish from symptoms of other conditions and are sometimes attributed to behaviours such as chronic smoking.⁶¹⁻⁶³ It is therefore important that both healthcare professionals and the public have a good awareness of lung cancer symptoms. A variety of guidance documents, training programmes and awareness campaigns have been developed in several regions. These include referral guidelines for GPs in the UK; a free, accredited eLearning course for Australian healthcare professionals; and Lung Cancer Europe’s ‘Get Checked!’ campaign.⁶⁴⁻⁶⁶

Diagnosis

Advances in science are transforming lung cancer diagnosis into a more precise and tailored process. As the underlying molecular mechanisms of the disease are uncovered, the diagnosis of lung cancer is becoming increasingly intricate, with a growing range of tests (*Fig. 2*).⁶⁷ While imaging and biopsy techniques remain the traditional backbone of diagnosis, new and less invasive tests are increasingly being used alongside them.⁶⁷⁻⁶⁹

Emerging diagnostic techniques can improve accuracy while reducing delays and costs. Biomarker testing and innovative bronchoscopy techniques are examples of approaches that can complement traditional diagnostic methods.^{70*} When integrated effectively, these innovative techniques can help curtail risks, costs and potential delays in diagnosis often associated with invasive procedures.⁷¹ They can also facilitate more personalised assessment, allowing people with suspected lung cancer to be reviewed on a case-by-case basis for further testing and tailored diagnosis.⁷²

Despite this progress, systematic efforts are needed to avoid the risk that new technologies add complexity without consistently improving timeliness, accuracy or equity of lung cancer diagnosis. Gaps in research and uneven implementation mean that healthcare professionals often face uncertainty in selecting the most appropriate diagnostic tests, while also needing to balance availability with the individual needs of the person being tested.⁷³ Decision-making is further complicated by variation in health system resources, inconsistent guidance on best practice, and the challenge of delivering multidisciplinary care when expertise and capacity may differ between settings.



‘Variable access to diagnostic tests in primary care results in different thresholds for referral and ultimately contributes to the variations in outcomes observed internationally.’

Prof. Jon Emery, Nanyang Technological University, Singapore

* Bronchoscopy techniques examine the airways and lungs using a thin, tube-like instrument inserted through the nose or mouth ([National Cancer Institute, 2025](#)).

Fig. 2. Diagnostic tests for lung cancer are growing in number and complexity^{25 67 74-76}

History and physical exam	Laboratory	Imaging	Biopsies	Biomarkers
Examination of any signs/symptoms and medical history for risk factors	Testing to help assess a person's overall health that may also support diagnosis	Images of inside the body to help detect the presence of disease	Procedures to confirm the presence and type of lung cancer	Testing to provide more detailed information on a cellular level to inform diagnosis and treatment
Lung function and breathing tests	Blood tests	Bone scan	Bronchoscopy (e.g. white light bronchoscopy, autofluorescence bronchoscopy)	Liquid biopsy
Medical history	Cytology (sputum, pleural fluid)	Chest X-ray	Mediastinoscopy and mediastinotomy	Tissue biopsy
	Histology	CT scan	Thoracentesis (pleural aspiration)	Next-generation sequencing ⁷⁹
		Magnetic resonance imaging (MRI) scan	Thoracoscopy	
		Positron emission tomography (PET) scan	Transthoracic needle biopsy	
			Ultrasound (e.g. endobronchial, endoscopic, endoscopic oesophageal)	

People being tested for lung cancer can expect to receive multiple tests from across these categories. While this means the process can be tailored to an individual, the intricacies can prove complex to navigate, impacting healthcare professionals and health systems too.

For example, a variety of biomarkers are already used in diagnostic testing for NSCLC, or show potential for use, including genetic markers, circulating DNA and RNA, proteins, circulating exosomes, DNA methylation patterns, circulating tumour cells, metabolites and volatile organic compounds.^{70 77 78}

Ways to optimise diagnosis



Identify and address gaps in research and implementation that contribute to key challenges

There is an urgent need to expand diagnosis research that addresses global diversity in populations and health systems. Knowledge of different subtypes of lung cancer continues to evolve, but the topic is not yet fully understood.²⁹ Despite being the leading cause of cancer mortality, lung cancer receives less research funding than many other cancer types, and existing research is largely produced by high-income countries.^{80 81} Because lung cancer is so complex, research is needed to better understand the right diagnostic approaches and the risks of lung cancer across different populations.⁷⁸ To help close evidence gaps, funded research opportunities are increasingly offered by a number of organisations, but the findings must be routinely integrated into common practice.^{82 83} This should include more comprehensive research into potential biomarkers, as well as key considerations for effective and equitable implementation – such as how biomarker testing may be integrated in a variety of settings and alongside advanced technologies.^{20 22 27}



‘We must carefully consider how every diagnostic tool may influence the health system, and we need to ask what the impact on patients and clinicians will be.’

Dr Chiara Antoniani, Lung Cancer Europe, Italy

Future research must prioritise standardised and scalable innovations in diagnostic testing for lung cancer. The discovery of several lung cancer biomarkers – including targetable genetic alterations – has stimulated additional advances in molecular data collection and computer-aided tools that enhance possibilities for early diagnosis.^{6 27} Next-generation sequencing is now established for lung cancer and able to identify genetic alterations, with a variety of new technologies emerging as well, including:⁷⁹

- sensors able to detect lung cancer biomarkers (*Case study 2*)⁸⁴
- nanotechnologies that can assist in early-stage diagnosis⁸⁵
- AI models that provide insights into molecular processes⁸⁶
- tools offering support for clinical decision-making, such as advanced image analysis.⁸⁷

Case study 2

Research into ‘electronic nose’ devices to help diagnose lung cancer

Over the past two decades, devices called ‘electronic noses’ have been developed with the aim to help diagnose and monitor lung cancer without invasive procedures.⁸⁸

These devices can detect specific compounds (volatile organic compounds, or VOCs) in a person’s breath that are linked to lung cancer with a high level of accuracy.⁸⁸⁻⁹⁰ These compounds arise due to changes in a person’s metabolic processes, such as inflammation, which can be associated with cancer cells.^{88 91}

The analytical techniques used by electronic nose devices are simple to perform, use samples that are easy to collect, and provide immediate results.⁹¹ Despite these advantages, however, these devices remain primarily research tools, as there is not yet enough evidence to use them as routine diagnostic tests in clinical practice.⁸⁸ Research is ongoing to standardise the testing methods, validate the devices in large studies and use digital technologies to make their diagnoses more reliable.⁹¹



‘Electronic nose devices hold great promise for the diagnosis of lung cancer, using different body specimens. By standardising the devices through further research, we could generate a registry of lung cancer biomarkers to help significantly speed up diagnosis – non-invasively.’

Dr Angela Sabalic, European Institute of Oncology, Italy



Implement approaches to recognise and reduce diagnostic errors, delays and costs

Innovative approaches to testing are reducing error and streamlining the diagnostic process. As diagnostic testing for lung cancer has evolved, its complexity has increased, and so demand has grown for efficient specimen collection, highly specific and sensitive biomarkers, and streamlined health system and diagnostic processes.^{78 92} A variety of strategies have been identified to meet these needs, which include:

- using less invasive procedures and technologies (e.g. rapid on-site evaluation of tissue biopsies), as well as applying algorithms that complete the required testing regardless of the amount of specimen tissue provided⁹³⁻⁹⁵
- conducting biomarker testing early in the diagnostic pathway to reduce delays in treatment decision-making and help avoid non-optimal treatment⁹⁶
- effectively integrating AI to combine and analyse patient data, assist lung tumour classification and streamline administrative tasks (e.g. appointment scheduling), while addressing AI model interpretability challenges and privacy considerations^{86 97}
- adopting methods to increase diagnostic accuracy and speed (e.g. a multiomics approach or using tools that test for multiple biomarkers simultaneously)^{98-100*}
- introducing process improvements for biomarker testing, such as time targets for each activity and laboratory proficiency evaluations^{93 101}
- improving operations and workflows by establishing additional professional roles (e.g. biomarker testing navigators).¹⁰²

Cost-effectiveness must guide the adoption of new diagnostic strategies for lung cancer. Cost-effectiveness analyses should consider not only direct costs and health outcomes, but also wider factors such as locations of test sampling, anticipated resource use and the clinical settings where diagnostic tests are performed.¹⁰³ Recent findings show next-generation sequencing to be a cost-effective strategy for NSCLC biomarker testing when implemented with specific parameters, with additional benefits such as reduced turnaround times, less time spent by healthcare professionals, fewer hospital visits and lower hospital costs.¹⁰⁴ The relative cost-effectiveness of next-generation sequencing compared with other interventions has been found to be lower, but this needs to be reviewed in the context of individual health system resources and priorities to ensure genomic testing is delivered sustainably (*Case study 3*).¹⁰⁴

* Multiomics research integrates data from '-omics' technologies (e.g. genomics, transcriptomics, proteomics, metabolomics), which aim to analyse molecules to provide a comprehensive understanding of biological systems (Luo *et al*, 2024).

Case study 3

Recommendations to optimise testing along the genomics pathway in the UK

It is estimated that up to 30,000 people with lung cancer in the UK require genomic testing every year to help determine the most appropriate treatment. Yet, significant resource and capacity challenges within the health system mean people experience delays in some parts of the country, which can cause physical and psychological harm.¹⁰⁵

To address this, the UK Lung Cancer Coalition has outlined the care to be expected, current best practice and recommendations for change along the genomics pathway. The recommendations include a time target from biopsy to full reporting (maximum 14 calendar days), investment priorities and training requirements. It is projected that their wide implementation will help streamline treatment pathways while being more cost-effective for the health system.¹⁰⁵

In Wales, implementation of the recommendations has helped optimise the genomics pathway and supported consistent turnaround times for all people diagnosed with lung cancer.¹⁰⁶



‘The use of a single IT system has been instrumental in streamlining the genomics pathway for people with lung cancer in Wales, supporting equitable and rapid access to effective treatment.’

Dr Craig Dyer, University Hospital of Wales, UK



Facilitate **effective teamwork** among healthcare professionals across the diagnostic process

A multidisciplinary approach is vital to managing the growing complexity of lung cancer diagnosis. Effective care of people with lung cancer increasingly depends on coordinated input from multiple specialists to streamline testing, avoid unnecessary procedures and ultimately reduce costs to both individuals and health systems.¹⁰⁷⁻¹⁰⁹ Alongside dedicated multidisciplinary programmes for lung cancer that have reduced time to diagnosis and treatment,¹¹⁰⁻¹¹¹ different interventions have been introduced to support the integration of a multidisciplinary diagnostic process. These initiatives include: recognition of the importance of a multidisciplinary approach in clinical guidelines and NCCPs; global standards from the International Association for the Study of Lung Cancer (IASLC); and information resources for people with lung cancer to help them understand their care team.¹⁰⁸⁻¹¹²⁻¹¹⁵ In clinical practice, molecular tumour boards (MTBs) are becoming more commonplace.¹¹⁶ These are meetings of multidisciplinary specialists dedicated to analysing biomarker test results to provide personalised treatment recommendations.¹¹⁶

But there are disparities in access to and availability of multidisciplinary expertise that must be addressed. Unequal access to molecular diagnostics and multidisciplinary teams has created global differences in MTB implementation and effectiveness.¹¹⁶ The IASLC recommendations for MTB implementation offer a structured framework to help close these gaps by supporting consistency across settings with different levels of expertise and resources.¹¹⁶



‘A multidisciplinary approach is critical to ensuring a balance is struck between progressing clinical care with an appropriate sense of urgency, and ensuring sufficient attention is paid to the psychological, financial and practical implications of a diagnosis on a person.’

Dr Craig Dyer, University Hospital of Wales, UK



Enhance **guidance, education and training** for healthcare professionals, informed by the latest evidence and diagnostic tools

Diagnostic guidance is not consistently implemented or standardised across different countries and regions. IASLC has developed recommendations and practical guides to support pathological and biomarker testing; these can sit alongside regional (e.g. American Society of Clinical Oncology, European Society of Medical Oncology) and national guidelines for lung cancer diagnosis.¹¹⁷⁻¹²¹ However, not all countries have national guidance, while key performance indicators vary between those that do. In England, for example, guidelines state that diagnosis should be confirmed within 28 days from first suspicion of lung cancer, whereas the Dutch Lung Cancer Audit outlines different target times depending on diagnostic intervention.^{122 123}

Guidance and recommendations for diagnostic testing should be cohesive and incorporate minimum standards. Current evidence indicates people with lung cancer experience diagnosis and treatment delays despite guidelines' recommendations.¹²⁴ In part because of such inconsistencies, it is difficult to draw firm conclusions about how delayed care affects outcomes.¹²⁴ For decision-makers, a lack of standardisation and robust evidence complicates decisions around care delivery, time frames and the expected impact. To overcome these challenges, health system leaders must understand why delays occur and adopt effective interventions.¹²⁴

Healthcare professionals need a variety of accessible resources to effectively convert guidance into consistent diagnostic practice. In some regions, rapid access initiatives (such as dedicated criteria, clinics and programmes) have already reduced the average wait time for a lung cancer diagnosis and treatment – as seen in Montréal, Canada, where a rapid investigation clinic also increased adherence to clinical guidelines.^{50 125} Elsewhere, a variety of resources are being developed at the national, regional and global levels to strengthen workforce capacity and enhance delivery of diagnostic testing. These include:

- training programmes to support healthcare professionals in recognising individual needs, being culturally competent, and delivering optimal and equitable care when diagnosing any person with lung cancer¹²⁶⁻¹²⁸
- educational resources (such as webinars, podcasts and eLearning tools) to support efficient and accurate diagnosis^{129 130}
- initiatives for early-career clinicians across all aspects of lung cancer diagnosis and care; for example, through ESMO Academy or IASLC Academy programmes^{131 132}
- recommendations and best-practice guides for biomarker testing for lung cancer to standardise practice and address professional, technical, organisational and data challenges.^{118 133-137}



Establish a **payment and care delivery environment** that supports accessibility to the latest innovations

Health system leaders should seek to reimburse approved diagnostic interventions and prepare to implement emerging, evidence-informed innovations. As biomarker tests have become a crucial component in diagnostic testing, the reimbursement landscape has grown increasingly complex, leading to delays, bottlenecks and competing demand for resources.¹³⁸ The result of that is substantial variation in reimbursement across health systems. For example:

- In Europe, there are marked differences in reimbursement between Western, Northern and Eastern Europe.²¹ Even where tests are reimbursed, their uptake may be limited due to non-standardised workflows (e.g. variability in testing protocols).²¹ To optimise regulatory decision-making in the region, one project is working to develop consensus policy recommendations on health data access and usage, starting with lung cancer.¹³⁹
- In the US, coverage of biomarker tests within health plans often fails to align with clinical guidelines, with only a few health plans extending coverage beyond common genomic alterations.¹⁴⁰ While reimbursement has improved over time, clear and evidence-based tools are needed to facilitate payer decision-making and ensure equitable coverage for biomarker testing.¹⁴¹

Beyond reimbursement, the limited understanding of diagnostic tests among people with lung cancer must be addressed to enhance their involvement in care. Low familiarity with biomarker testing and unmet informational needs have been reported by people with lung cancer, indicating they may not have the knowledge necessary to fully understand biomarker testing or how it relates to their care.¹⁴² Addressing this requires improved patient-provider relationships, as well as tools that help raise awareness of diagnostic testing and support decision-making.¹⁴² Such tools include tailored guidelines, educational resources produced by patient organisations for people with specific biomarkers, and innovative communication strategies, for instance via social media campaigns.¹⁴³⁻¹⁴⁵



‘As advocates, we must develop evidence-based resources to address the knowledge gap around lung cancer, allowing people to make decisions and feel more in control of their care.’

Debra Montague, ALK Positive Lung Cancer UK

Staging

Prompt and accurate staging is an essential part of lung cancer diagnosis and can help guide clinical decision-making, but it is often complex and highly variable. The stage of lung cancer refers to the extent of cancer, including tumour size and whether it has spread to other parts of the body.¹⁴⁶ Before a person commences treatment, their disease stage is typically determined through an assessment of overall health, together with their pathological and biomarker test results.²³ This process can differ depending on the type of lung cancer, as well as the quality and availability of tests, which can create challenges around consistency and accuracy.¹⁴⁶

Implementation of evidence-based standards and tools, alongside innovations in diagnostic testing and digital technologies, can help improve staging accuracy and efficiency. Providing a universal framework, the IASLC Staging Project regularly publishes and updates staging protocols for lung cancer that are based on the latest evidence.¹⁴⁷ To reduce healthcare professionals' workload and improve the precision of lung cancer detection, minimally invasive diagnostic techniques and cost-effective staging tools are becoming more commonplace, such as using AI as a second reader for pathology slides and computed tomography (CT) scans.¹⁴⁸⁻¹⁵⁰ These developments offer opportunities to deliver faster, more accurate and equitable staging to all communities.

Post-diagnosis

Timely and appropriate treatment following a lung cancer diagnosis is critical to improving outcomes. After a lung cancer diagnosis and staging are confirmed, treatment should commence without delay. To reduce the negative impact of delays on outcomes and survival, agreed standards in many settings specify accepted maximum waiting times for lung cancer treatment.¹⁵¹



‘Timely diagnosis and treatment isn’t just speed, it’s dignity. When we remove barriers, we give people back their time and choices.’

Korina Pateli-Bell, FairLife Lung Cancer Care, Greece

In practice, however, delays from diagnosis to treatment remain common, driven by systemic and organisational barriers. Waiting times for treatment vary significantly across settings and are influenced by factors such as healthcare professionals’ workloads, health system organisation and the type of treatment available.¹⁵¹ These delays not only impact prognosis but can also cause considerable psychological strain.¹⁵¹ Evidence shows that multidisciplinary approaches can increase adherence to clinical guidelines, which is associated with shorter intervals from diagnosis to treatment for people with lung cancer.¹⁰⁹



‘For people newly diagnosed with lung cancer, physical and psychological support is critical – a well-organised multidisciplinary approach can not only help people cope with the diagnosis, but also ease the transition to treatment and onward care.’

Angeliki Souri, FairLife Lung Cancer Care, Greece

Implementation of the diagnostic and therapeutic advancements in lung cancer must align with health system priorities and population needs, to ensure people efficiently transition along the care pathway. Tailoring treatment based on pathological and molecular characteristics identified during diagnostic testing and staging has become crucial to maximising efficiency

of care and outcomes.¹⁵² But to do so effectively and equitably – ensuring appropriate and cost-effective recommendations are made for a given population – population trends and health disparities must be reflected in guidelines and policies.¹⁵³ For example, epidermal growth factor receptor (EGFR) mutations are more prevalent in East Asia than in Western countries, with EGFR testing followed by next-generation sequencing, rather than up-front sequencing, forming a more cost-effective strategy for managing people diagnosed with advanced NSCLC in the region.¹⁵⁴ This demonstrates how policies and guidance can be fine-tuned according to populations.



‘The proportion of people with lung cancer with genetic mutations is significantly higher in Asia compared with the West. It is imperative this is reflected in local clinical guidelines and practice, ensuring prompt diagnostic (genomic) reflex testing to guide biomarker-driven treatments.’

Prof. Anand Sachithanandan, Lung Cancer Network Malaysia

Key actions to optimise lung cancer diagnosis

The diagnostic landscape for lung cancer is evolving, creating both new opportunities and challenges. Health system leaders and decision-makers must optimise lung cancer diagnosis to improve equity, access and outcomes.

All phases of the diagnostic process (pre-diagnosis, diagnostic testing and staging, post-diagnosis) should be streamlined through a multi-pronged approach, to ensure efficient and equitable referral, treatment and care.



Provide dedicated funding to address gaps in diagnosis research and implementation.

Explore known and emerging diagnostic biomarkers and technologies, and investigate how they can be integrated effectively and equitably into practice.



Implement innovative approaches to reduce diagnostic error and streamline diagnostic processes.

Incorporate cost-effectiveness analyses and systematic consideration of health system resources and priorities when developing strategies to optimise diagnosis.



Support effective collaboration and communication within and between multidisciplinary teams.



Ensure guidance and recommendations for diagnosis reflect the latest evidence, to help improve care experiences and outcomes.

Implement a variety of resources to help train and equip healthcare professionals so they can support optimal diagnosis.



Address challenges around reimbursement and knowledge of diagnostic tests to reduce inequalities in access.

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**LUNG CANCER
POLICY NETWORK**

Please cite as: Lung Cancer Policy Network. 2025. *Harnessing innovation to optimise lung cancer diagnosis for better equity, access and outcomes*. London: The Health Policy Partnership.

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